Failures are the Norm

... not the exception, in datacenters.

Say, the rate of failure of one machine (OS/disk/motherboard/network, etc.) is once every 10 years (120 months) on average.

When you have 120 servers in the DC, the mean time to failure (MTTF) of the next machine is 1 month.

When you have 12,000 servers in the DC, the MTTF is about once every 7.2 hours!

Soft crashes and failures are even more frequent!